



At Dugardyn & Partners we strive to translate legal skills into business-oriented solutions

Dugardyn & Partners is an independent business law firm **based in Brussels, Belgium**, the capital of the European Union, within walking distance of the European Commission and with a local office in Leuven. Our lawyers are specialized **in a broad range of practice areas** and are fluent in many languages including English, French, Dutch, German, Italian and Chinese. The firm offers legal advice and services in business law and all related areas of law on the national, European and international level.

Our main concern is **our clients**. We are committed to nurturing and maintaining long-lasting relationships, as witnessed by the fact that most of our clients have been with us for years. **We are loyal to our clients and in return they remain loyal to us.**

In our practice, we stress a high degree of specialisation combined with a strong industry knowledge and economic realism, direct follow-up of cases, timely feed-back, transparent invoicing, respect of our agreements, and contained billable hours and expenses. Understanding our clients' business, vision and culture in order to provide tailor-made legal solutions is our top priority. Our practice is characterised by a **dedicated, personal and flexible approach** tailored to fit the clients' needs.

In a "**glocalizing world**", our firm has developed a strong network of lawyers and legal experts from across the globe, making it possible to assist clients not only in our home market but also in almost every foreign market where they have dealings.

OLIVIER DUGARDYN



Olivier Dugardyn has been a member of the Brussels Bar since 1988. His practice focuses on national and international corporate law, mergers and acquisitions, competition law and antitrust matters (cartels), unfair competition, distribution law, e-commerce, financial law and commercial litigation. His clients include both national and international corporations and organizations. He also serves as counsel to many European trade associations, in various industries, for instance in their dealings with the European Institutions.

Olivier is also considered a leading expert in the travel and tourism industry and counsels both small and international travel companies, national and international associations, hotel and resort chains, airlines, cruise companies, on-line agencies, insurance companies and governments. He is regularly appointed as arbitrator or mediator in this field, and is President of a chamber of the Ministry of Economic Affairs Disputes Committee for the Travel Industry.

He also serves as Deputy Judge at the Court of Appeal of Brussels. Olivier publishes regularly on selected legal topics and has been a speaker at various universities and numerous seminars and conventions both in Europe and around the world.

He is a member of CEPANI, the Belgian Centre for Mediation and Arbitration.

He is very involved in the Chinese legal market, where he started to develop activities more than twelve years ago. He represents both European clients in China and Chinese clients in Europe.

Mr Dugardyn speaks Dutch, French and English and has a working knowledge of German.

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THIERRY ONGENAE



Thierry Ongenae is a fully three-lingual Belgian lawyer, member of the Brussels Bar since 1989. Thierry has focussed his practice on corporate and commercial litigation, including arbitration. He has also a particular know-how in the field of banking, reinsurance and insurance matters. Prior to joining the firm, he was member of the corporate and litigation department of the Benelux law firm *NautaDutilh* since the start of its Brussels office in September 1994.

Apart from his litigation practice, Thierry has substantive experience in international and domestic contracts, corporate transactions and special tailor made projects.

He advised on and actively participated to the reorganisation of a major insurance company and of its portfolio in Luxemburg (Tak 21 & Tak 23 products).

He was in charge of the legal management of the implementation of the MiFIDI regulation within FORTIS GROUP (18 jurisdictions).

Thierry was born in Ghent on April 7, 1965, and graduated from the universities of Antwerp and Leuven (KU Leuven) in 1988.

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CARL VAN GANSEWINKEL



Carl Van Gansewinkel is a partner with our Leuven office. His practice focuses on construction law, real estate, mergers and acquisitions, and administrative law.

Carl received his law degree from the University of Leuven in 1988 and was admitted to the Brussels Bar that same year. In 1989, he followed a post-graduate degree in management. He was called to the Leuven Bar in 1996, and subsequently started the firm's office in that city.

Carl has been instrumental in assisting contractors, property owners and promoters in large transactions and has extensively experience in drafting and negotiating all types of agreements in the field. He is particularly skilled in initiating and providing assistance to real estate projects from their inception until completion. He also handles any regulatory filings regarding such projects and assists in the financial aspects, as well. Mr. Van Gansewinkel also conducts due diligence and drafts and negotiates both share agreements related to real estate transactions (such as offices, warehousing, etc.) and domestic contracts for various clients in the real estate sector.

Carl speaks Dutch, French and English.

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CHRISTOPHE VAN HECKE



Christophe is a member of the Brussels Bar since 2001 and has developed a broad practice in commercial and corporate matters, including litigation.

He has a vast experience in all commercial and corporate matters (both national and international) including lease and property matters (commercial, industrial and agricultural), construction and real estate law and liability issues (contractual liability, professional and medical liability, product liability and warranties).

Christophe assists and advises companies on a daily basis, both in drafting legal documents and providing strategic assistance.

He has dealt with numerous cases regarding distribution (i.e. car- and motor industry, large agricultural vehicles and machinery, food industry), commercial practices, insurance, leasing, franchising, factoring, banking and finance, vending and transport. He also assists companies in bankruptcy matters and defends the commercial interests of companies in criminal cases. He has a large representation and expertise in the voucher market.

Furthermore Christophe has a special interest in the trade and liability regarding thoroughbred and full-blood horses and other domestic animals.

Christophe is known for his no-nonsense and pragmatic approach, providing punctual and tailor made advice, assistance and solutions.

Christophe is fluent in Dutch, French and English.

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OLIVIER VAN OUTRYVE



Olivier Van Outryve has been a member of the Brussels Bar since January 2002.

His practice focuses on corporate and commercial law, mergers and acquisitions, and financial services. He has extensive experience in advisory work and dispute resolution – acting before state courts and arbitration tribunals – in relation to these matters.

In corporate law matters Olivier has specific experience in joint ventures, capital operations, corporate governance, shareholders' rights and directors' liability.

Olivier's commercial experience includes services, supply, toll manufacturing, license, agency, franchise and distribution agreements. He also has a particular expertise in contractual liability.

Over the years he has advised clients from all continents in many different industries, including food, textile, pharmaceuticals, financial services, insurance, broadcasting, electronics & robotics, aviation, printing, construction, engineering, consulting, and wholesale. In doing so he has gained a privileged insight in the functioning of many different business models allowing him to provide tailor-made advice.

Olivier regularly serves as an arbitrator in proceedings under the auspices of CEPANI, the Belgian Centre for Mediation and Arbitration, which is composed of business leaders, academics, corporate legal experts and lawyers.

Olivier is fluent in Dutch, French, English and German. He also has a working knowledge of Spanish.

JORDAN OPRENYESZK



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BERNARD DELTOUR



Bernard Deltour mainly specializes in environmental law, in which he is considered one of Belgium's leading practitioners. He is particularly recognized for his extensive experience with waste and soil pollution issues. Bernard has vast experience in transactional, litigious as well as administrative practices, at European and Belgian federal and regional levels. Thanks to his perfect fluency in both Dutch and French, he acts in cases in Belgium's three regions. He also has a full professional proficiency in English.

The vast majority of Bernard's clients are private companies and trade associations. He is particularly familiar with waste management utilities and the chemical, pharmaceutical, energy and distribution industries. He holds a law degree from the University of Leuven (KU Leuven) and has been a member of the Brussels Bar since 1988.

He also gained experience as a member of the personal staff of a regional minister. Bernard Deltour is constantly involved in supporting policy development as well as legislative and regulatory projects, based on a comparative law approach and seeking to facilitate the implementation of widely acceptable, practically workable and efficiently enforceable provisions of environmental law.

Due to his vast experience, he has been called to chair the board of TRACIMAT VZW, a nonprofit organization which will deal with the identification, qualitative certification and tracing of demolition waste in Belgium's Flemish Region and to the management committee of SOLTRACING SAS, a French company commercializing a method for the identification, qualitative certification and tracing of excavated soils in France. His international work is based on a vast network of highly regarded specialists across the globe in the EU, North and South America, Africa, Asia and Australia.

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VALÉRIE VANDEGAART



Valérie Vandegaart was called to the Brussels Bar in 1998, where she started her professional career. She devoted herself immediately to public and administrative law, including environmental and planning and zoning law.

From 2003 to 2013, she was in-house counsel in the energy sector, first at the Belgian electricity transmission network operator, then at a major energy producer and provider. Valérie acquired specific and operational experience in energy law, especially with respect to regulated activities, market mechanisms and renewable energy.

Since June 2016, Valérie is Compliance Officer of Balansys, a joint undertaking founded by Creos Luxembourg (50%) and Fluxys Belgium (50%). Balansys acts as a balancing operator for the area of the Luxembourg and Belgian integrated H-gas and the Belgian L-gas markets. With an extensive knowledge of the operational realities of regulated market operators, Valérie provides advice combining theoretical excellence with practical relevance, especially in energy and environmental law.

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JACQUES BUEKENHOUDT



After experiencing a couple of years abroad, including in France and the USA, Jacques Buekenhoudt was readmitted at the Brussels Bar in 1984.

Originally oriented to counselling small and medium enterprises in business and corporate issues, which he still does, including their representation before the Court of Justice, he gradually specialized in EU law, in particular matters related to the Internal Market (Titles I, III, VI of the Treaty) and more recently in the field of judicial cooperation in civil and criminal matters (Title IV of the Treaty).

Jacques Buekenhoudt is also legal counsel at the European Commission since several years, and is presently director of the "Czech Business Representation in Brussels – CEBRE".

He speaks French, English, Dutch and Danish.

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ALESSANDRA FRANCHI



The practice of Alessandra Franchi focuses on both national and international commercial law with significant experience in distribution and commercial agency matters, international sales, international services contracts and commercial litigation. She was admitted to the Brussels Bar in 1999 and joined Dugardyn & Partners as off counsel in November 2009.

Alessandra also regularly advises in Intellectual Property matters with a focus on trademark protection. She handles litigations concerning domain names, data protection and unfair trade practices.

Thanks to her international profile and her language skills, Alessandra's clientele includes both national and international companies and organizations. She regularly assists in her practice areas Italian companies and organizations. She also acts for Italian and international companies which wish to establish in Belgium a company or a branch office.

Alessandra has published articles on several legal topics with respect to both Italian, Belgian and International Law.

She is both Belgian and Italian lawyer and has been working in Belgium (Brussels) since 1999. She obtained her law degree at the University of Siena (Italy). She further studied in Germany (University of Göttingen) and in Belgium (Free University of Brussels - Institut d'Études Européennes).

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MARC LOVENIERS



Marc Loveniers joined our Brussels office as off council on 19 April 2010. His practice focuses on labour law, social security law, insurance law and intellectual property law.

Marc often represents social security institutions and private companies before Belgian courts and tribunals.

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PIETER WAEGEMANS



Pieter joined our Brussels office on October 1, 2007. He concentrates on corporate and commercial law, including litigation.

Pieter has specific experience in matters regarding the event and travel industry. He advises companies on a daily basis on e-commerce matters.

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ARNAUD HAMANN



Arnaud Hamann joined the firm as an associate on November 5, 2012.

Arnaud was born in 1989. He graduated in Law from the Université Libre de Bruxelles (U.L.B.) in June 2012 and joined the Bar in November 2012. He also completed a post-graduate degree in Economic Law at the Université Libre de Bruxelles in June 2013, and has since authored several publications on financial and consumer law matters.

He speaks fluently French, English, and has a working knowledge of Dutch.

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DIETER JANSSEN



Tax law

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BOB VAN BOUWEL



Bob joined our Brussels office on 1 September 2016. Bob graduated at the University of Antwerp in June 2014 and joined the Bar of Antwerp in October 2014. Until August 2015 he gained specific experience in a law firm as an associate in matters regarding commercial, insolvency and corporate law. Before joining our office, he completed an LL.M. in European Economic Law at the Institute of European Studies (Université Libre de Bruxelles). His practice focuses on corporate and commercial law matters, providing advice in these matters as well as conducting litigation. Bob is fluent in Dutch, French, English and has a working knowledge of German.

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MYRIAM BALDE



Myriam Balde was called to the Brussels bar and joined our offices in November 2016.

She specializes in commercial law, corporate law, competition law and intellectual property law.

Myriam's practice also focuses on the travel and tourism industry.

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LAURÈNE PROVOST



Member of the Paris and Brussels bars (E list)

Laurène Provost is a qualified lawyer registered with the Paris and Brussels bars (E list). Her practice is focused on European, French and Belgian energy and environmental law.

Prior to working for Industrious, Laurène worked for a Belgian consultancy company in the renewable energy sector, and had previous experiences in the energy and competition fields with international law firms in Paris and Brussels, as well as an international organisation specialised in energy and the General Court of the European Union in Luxembourg.

Laurène holds a Master II of laws in WTO and European law (2010-2011), as well as a Master of European law and a Master of Environment and Law from Rennes I University (2009-2010).

Practice areas

Energy & Environmental law

Languages

French, English

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TING GONG



Ting received her bachelor law degree from Beijing University, China in 2004, with honors and also a LL.M. in European Community Law from Leiden University, the Netherlands in 2005.

In 2010, she took a traineeship at European Commission DG Competition for 6 months. During 2011-2013, she worked subsequently with the competition law team at Linklaters and Freshfields.

At present, she is also completing her Ph.D. in Competition Law at University of Leuven (K.U. Leuven).

Ting Gong was born in Beijing, China on March 19, 1981. Ting Gong speaks English, Chinese and French.

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'We are not a traditional law firm, as reflected in our approach to the practice of law.'

Dugardyn & Partners offers legal advice and services in business law and all related areas of law on the national, European and international levels. Drawing on our experience in various areas of industry, we strive to find effective, creative and business-oriented solutions in today's competitive market and to provide our clients with practical, time-efficient answers. We view ourselves as more than mere legal counsel; we seek to be part of the client's team. Our long-lasting relationships with our clients stem from years of quality service. In our practice, we stress direct follow-up of cases, timely feed-back, transparent invoicing, respect of our agreements, and contained billable hours and expenses.

Due to the size of our firm and our unique combination of specialized lawyers, we are able to handle complex business matters which require opinions in several areas of law such as commercial, corporate, labor, real estate and travel law.

Aviation & Transport
Banking and Finance
Distribution, Agency Law & International Sales
European Competition Law & General EU Law
General commercial and corporate
Information Technology Law
Intellectual Property
Labour law
Litigation & Arbitration
M&A
National Competition Law & Anti Trust
Real Estate and Construction
Travel Law

Dugardyn & Partners 是一家总部设立于布鲁塞尔的国际律所，向国际及欧洲企业客户提供法律服务。我们服务范围覆盖商业企业运作的大多法律需求。我们以热忱，量身定制且灵活的高质量法律服务著称。我们经验丰富的律师团队可以操持多种语言为客户服务，其中包括中文、英语、法语、荷兰语、德语、意大利语，及希腊语。

为面向中国市场，我们很荣幸地与中国最知名的律所之一，大成律师事务所 (<http://www.dachenglaw.com/en/about/abouts?lang=en>)，建立了紧密的合作关系。大成律师事务所是中国成立最早、规模最大的综合性律师事务所，拥有4000多名律师及相关专业人员，其分所网络覆盖中国全境，鉴于此，对于那些想进入中国市场的欧洲企业家客户，我们有能力提供帮助更全面，“接地气”的一流法律服务。对于希望涉足欧洲市场的中国企业，我们能更有效的满足您法律及商务服务需求。

我们涉及的领域主要有：

商法和公司法，欧盟和竞争法，不正当竞争，反倾销，收购合并，税法，银行业务和财务，房地产和建筑，诉讼和仲裁，旅游和航空法，运输，租赁，保险，劳动就业，知识产权，及金融等法律服务。

如果您需要了解更多详情，请联系：tg@d-lawfirm.be

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China has become a leader in the global economy of the twenty-first century. Chinese companies and authorities have clearly paved the way to globalize their economy and take pro-active stance with regard to western markets and economies. The commercial exchanges between China and Europe have increased considerably, and will grow even more in the future.

At Dugardyn & Partners we have anticipated this trend a long time ago...

Since 2000, we have been actively developing activities in China and building reliable and long-lasting relationships.

We have acquired more substantial experience in setting up our own business in China and believe that we are thus in a position to offer practical advice to clients on this subject.

We have been representing both European as Chinese clients, providing advice and assistance with respect to business ventures on both the Chinese and European markets. Our lawyers are regularly invited to speak at conferences and seminars in Europe or China or to teach at Universities in legal matters that affect business between European and China.

After all these years, one can say that Dugardyn & Partners is recognized as a partner for any project spanning China and Europe, in all areas of business law.

Today we are very proud to act as Belgian office of **Dacheng Law Offices**. Dacheng, which recently celebrated its 20th anniversary, is the largest commercial law firm in China, with over 4,000 lawyers and staff, 40 offices strategically spread all over China and 9 branch offices in Asia. After consolidating its presence in Asia, it is now fully focusing on its international development. Considering the importance of Brussels as the decision-making centre in Europe, Dacheng to have a key presence here.

Dacheng and Dugardyn & Partners closely work together in applying their respective expertise to assist the growing number of Chinese undertakings that are already active in Belgium and Europe or are planning to invest here, and inversely European companies that operate in or want to enter the Chinese market. These undertakings are very large multinational, but also small and middle-sized companies

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